	Closing balance (Debit)	Closing balance (Credit)	
& Loss	in	EUR	
rs			
			Notes
OFFICE COSTS			
Office rent	34.121,35 €		OFFICE MAINTENANCE COSTS (rent, water, elect stationary, etc)
Office maintenance	9.763,59 € 1.988,17 €		
Energy consumption Small office supplies	445,02 €		
Other office costs	4,27 €		
Maintenance informatique	1.760,55 €		
Telephone and internet	4.391,93 €		OFFICE COMMUNICATION (telephone, internet, p
Postal charges	352,71 €		costs, website maintenance, subscription to magazin
Other general costs	- €	162,98 €	outs)
Printing toners	430,52 €		
Advertising	69,60 €		
Website costs	4.071,67 €		
IT costs	3.324,43 €		
Publication printing	1.071,60 €		
Fee subscriptions	1.189,85 €		
Other communication costs	88,46 €		
SUB-TOTAL OFFICE COSTS	63.073,72 €	162,98 €	J
BOARD COSTS			
Board travel	15.066,40 €		Expenses related to the Board travels, subsistance
Board travel local	2.968,42 €		(accommodation, food etc.), communication e
Board hotel and subsistence	8.262,96 €		
Board communication costs	537,55 €		
Board meetings catering	273,00 €		
Board other costs	1.200,30 €		Expenses related to the Audit travel, subsistance
Audit Committee travel international	274,04 €		(accommodation, food etc.), communication e
Audit Committee hotel and subsistence Protocol expenses	1.018,54 € 89,50 €		
SUB-TOTAL BOARD COSTS	29.690,71 €		
EVENTS & DROJECTS COSTS			<u> </u>
EVENTS & PROJECTS COSTS Staff travel for events	2.389,80 €		Expenses related to the preparation or participat
Staff local travel for events	534,88 €		events (travel costs, subsistance costs such as accom
Staff hotel and subsistence for events	410,49 €		food, registration fees etc)
Staff registration fees for events	350,00 €		
Staff other costs for events	12,07 €		
Project travel international	16.225,71 €		Expenses related to the preparation/ participation to
Project travel local	379,00 €		(travel costs, subsistance costs such as accomodation
Project hotel and subsistance	19.526,81 €		etc.), communication etc
Project publications	3.809,00 €		
Desired translation and interestables			
Project translation and interpretation	1.150,00 €		1
Project video and photography	1.373,14 €		
Project video and photography Project conference expenses	1.373,14 € 28.852,53 €		
Project video and photography Project conference expenses Project conference catering	1.373,14 € 28.852,53 € 250,00 €		
Project video and photography Project conference expenses Project conference catering Project other costs	1.373,14 € 28.852,53 € 250,00 € 7.690,00 €		Other County (Conjust selected support
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 €		Other Events/Project-related expenses
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 €		Other Events/Project-related expenses
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 €		Other Events/Project-related expenses
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 €		
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 €		
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 €		STAFF (salaries, social security contribution, insuran
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7.666,77 € 4.817,33 €		STAFF (salaries, social security contribution, insurar
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee Meal vouchers	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7.666,77 € 4.817,33 € 2.259,68 €		STAFF (salaries, social security contribution, insurar
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee Meal vouchers Volunteer remunerations	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7.666,77 € 4.817,33 € 2.259,68 € 3.079,60 €		STAFF (salaries, social security contribution, insurar
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee Meal vouchers Volunteer remunerations Provision holiday fee	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7.666,77 € 4.817,33 € 2.259,68 € 3.079,60 € 8.812,39 €		STAFF (salaries, social security contribution, insurar
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee Meal vouchers Volunteer remunerations Provision holiday fee Employer's contribution social security	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7.666,77 € 4.817,33 € 2.259,68 € 3.079,60 € 8.812,39 € 46.053,71 €		STAFF (salaries, social security contribution, insurar
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee Meal vouchers Volunteer remunerations Provision holiday fee	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7.666,77 € 4.817,33 € 2.259,68 € 3.079,60 € 8.812,39 € 46.053,71 € 241,59 €		STAFF (salaries, social security contribution, insurar
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee Meal vouchers Volunteer remunerations Provision holiday fee Employer's contribution social security Food and drinks for office	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7.666,77 € 4.817,33 € 2.259,68 € 3.079,60 € 8.812,39 € 46.053,71 € 241,59 € 894,53 €		STAFF (salaries, social security contribution, insurar
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee Meal vouchers Volunteer remunerations Provision holiday fee Employer's contribution social security Food and drinks for office Other staff costs	1.373,14 € 28.852,53 € 250,00 € 7.690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7.666,77 € 4.817,33 € 2.259,68 € 3.079,60 € 8.812,39 € 46.053,71 € 241,59 €		STAFF (salaries, social security contribution, insuran
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee Meal vouchers Volunteer remunerations Provision holiday fee Employer's contribution social security Food and drinks for office Other staff costs Staff insurance	1.373,14 € 28.852,53 € 250,00 € 7,690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7,666,77 € 4.817,33 € 2.259,68 € 3.079,60 € 8.812,39 € 46.053,71 € 241,59 € 894,53 € 3.214,32 €		STAFF (salaries, social security contribution, insurar
Project video and photography Project conference expenses Project conference catering Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee Meal vouchers Volunteer remunerations Provision holiday fee Employer's contribution social security Food and drinks for office Other staff costs Staff insurance Volunteer insurance	1.373,14 € 28.852,53 € 250,00 € 7,690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7,666,77 € 4.817,33 € 2.259,68 € 3.079,60 € 8.812,39 € 46.053,71 € 241,59 € 894,53 € 3.214,32 € 392,45 €		STAFF (salaries, social security contribution, insuran
Project video and photography Project conference expenses Project conference catering Project other costs External representatives travel Catering services SUB-TOTAL EVENTS & PROJECT COSTS PERSONNEL COSTS Gross salary staff End-of-year bonus Holiday fee Meal vouchers Volunteer remunerations Provision holiday fee Employer's contribution social security Food and drinks for office Other staff costs Staff insurance Volunteer insurance Fee social secretary	1.373,14 € 28.852,53 € 250,00 € 7,690,00 € 483,29 € 163,45 € 83.600,17 € 97.100,28 € 7,666,77 € 4.817,33 € 2.259,68 € 3.079,60 € 8.812,39 € 241,59 € 894,53 € 3.214,32 € 392,45 € 1.378,50 €		STAFF (salaries, social security contribution, insuran

OTHER COSTS		
Other financial charges	339,65 €	Other costs which cannot be included in the cathgories
Sales & Provided services	311,99 €	above
SUB-TOTAL OTHER COSTS	651,64 €	

TOTAL COSTS 353.295,17 €

INCOME

INCOME		
Renting office space	7.300,00 €	Subletting of office space
Sustaining partners	209.581,43 €	Income from Pharma industry
Project fundings	1.500,00 €	Income from Pharma industry for specific projects
EC project fundings	77.782,96 €	Income from EU projets
Subsidies for personnel	11.832,11 €	Refund for projects or events
		Other income that cannot be included in the categories
Received discounts from supplier	288,57 €	above
SUB-TOTAL OTHER COSTS	308.285,07 €	

OTHER INCOME		
Donations and legacies	296,87	Other income which cannot be included in the categories
Funds transfered to third party	193,64	above
SUB-TOTAL OTHER COSTS	490,51 €	

TOTAL INCOME	311.214,1/ €
RESULT	(42.081,00) €